



**Nicholas Mulhall**  
Lean Leader  
Nortel Networks

Nick started his career at Harland & Wolff Ltd in Belfast as a Graduate Engineer and progressed to Mechanical Construction Manager. He joined Nortel in Newtownabbey as Production Manager before becoming Business Operations Manager responsible for driving strategic projects, process improvement and cost reduction.

Nick is currently leading the lean implementation in Nortel's Belfast Plant delivering total annualised productivity savings of \$3.3m. He has developed and delivered lean training to 190 employees and trained the first wave of lean specialists. He promoted the deployment of LSS in the organisation by holding 3 LSS GIS's and contributing to global knowledge sharing with suppliers. He has also initiated lean implementation in Nortel's North America manufacturing plant.

In 2007 Nick was contracted to Tetra Laval (Sidel) manufacturers of packing conveyors in Strasbourg as a lean consultant to carry out preparation for lean deployment and kaizen implementation plus 2 weeks on site training and leading kaizen activity.