



Barry Mulhern
Director of Operations
Nortel Networks

Before joining Nortel Networks Barry served 22 years with Shorts Missile Systems (SMS). Having completed a technical apprenticeship in 1981, he spent a number of years working as an engineer at various levels until, in 1989 as an executive engineer, he was promoted into a management position. Barry's remaining 11 years at SMS were spent at both middle and senior management in a highly dynamic business environment where in 1993, he was appointed to the role of Chief Systems Engineer.

In 2001, six months after joining Nortel Networks, Barry was promoted into the position of Senior Manager Product Engineering within the Systems House (Production Facility). In 2002 he was appointed into his current role as Director of Operations within the NI Production, Integration, Repair and Technical Operations Facility. He is totally responsible for a manufacturing Facility which delivers approx \$150m cost of sales per quarter and a team of 240 personnel. He has ultimate responsibility for all aspects of the business operation and SH strategy. For the past 3 years Barry has been driving business transformation through the introduction of lean manufacturing and lean six sigma techniques and principles.